

# Public Document Pack



Democratic Services  
The Corby Cube,  
George Street,  
Corby,  
Northants,  
NN17 1QG

**Meeting:** Health and Wellbeing Board  
**Date:** Thursday 23rd September, 2021  
**Time:** 2.00 pm  
**Venue:** Council Chamber, Cedar Drive, Thrapston, NN14 4LZ

## Committee Membership:

Cllr Jon Paul Carr - Chair	North Northamptonshire Council
Alan Burns	Chair, KGH and NGH Group
Cllr Scott Edwards	Portfolio Holder Childrens, Families, Education and Skills, North Northamptonshire Council
Naomi Eisenstadt	Chair, Northamptonshire Health and Care Partnership
Colin Foster	Chief Executive, Northamptonshire Childrens Trust
Cathi Hadley	Director of Childrens Services
Shaun Hallam	Northamptonshire Fire and Rescue
Cllr Helen Harrison	Portfolio Holder Adults, Health and Wellbeing, North Northamptonshire Council
Cllr Macaulay Nichol	North Northamptonshire Council
Oliver Newbold	NHS England
Mike Naylor	Director of Finance, East Midlands Ambulance Service
Dr Steve O'Brien	University of Northampton
Professor Will Pope	Chair, Northamptonshire Healthwatch
Toby Sanders	Chief Executive, NHS Northamptonshire CCG
Pauline Sturman	Assistant Chief Constable, Northamptonshire Police
Crishni Waring	Chair, Northamptonshire Healthcare Foundation Trust
David Watts	Director of Adults, Communities and Wellbeing, North Northamptonshire Council
Dr Jo Watt	Chair NHS Northamptonshire
Lucy Wightman	Joint Director of Public Health

## A G E N D A SUPPLEMENT

**The following additional report has now been published which was not available at the time the agenda was published.**

This supplementary agenda has been published by Democratic Services.  
Contact: [democraticservices@northnorthants.gov.uk](mailto:democraticservices@northnorthants.gov.uk)

Item	Subject	Page no.
010.	Integrated Care Systems	5 - 20

- National Guidance Update

Adele Wylie, Monitoring Officer  
North Northamptonshire Council



**Proper Officer**  
**20 September 2021**

### **Members' Declarations of Interest**

Members are reminded of their duty to ensure they abide by the approved Member Code of Conduct whilst undertaking their role as a Councillor. Where a matter arises at a meeting which **relates to** a Disclosable Pecuniary Interest, you must declare the interest, not participate in any discussion or vote on the matter and must not remain in the room unless granted a dispensation.

Where a matter arises at a meeting which **relates to** other Registerable Interests, you must declare the interest. You may speak on the matter only if members of the public are also allowed to speak at the meeting but must not take part in any vote on the matter unless you have been granted a dispensation.

Where a matter arises at a meeting which **relates to** your own financial interest (and is not a Disclosable Pecuniary Interest) or **relates to** a financial interest of a relative, friend or close associate, you must disclose the interest and not vote on the matter unless granted a dispensation. You may speak on the matter only if members of the public are also allowed to speak at the meeting.

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If Members have any queries as to whether a Declaration of Interest should be made please contact the Monitoring Officer at – [Adele.Wylie@northnorthants.gov.uk](mailto:Adele.Wylie@northnorthants.gov.uk)

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## North Northamptonshire Health and Wellbeing Board 23<sup>rd</sup> September 2021

Report Title	Northamptonshire Integrated Care System Update Presentation
Report Author	Tim O'Donovan, NHCP Assistant Programme Director

### List of Appendices

#### Appendix A NHCP ICS Update

##### **1. Purpose of Report**

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- 1.1 Following the Department of Health and Social Care's legislative proposals for a Health and Care Bill, white paper published on 11th February 2021: Integration and Innovation: working together to improve health and social care for all, this presentation provides the North Northamptonshire Health & Wellbeing Board (NNHWB) an update on the progress made and next steps towards Northamptonshire becoming a statutory ICS by April 2022.
- 1.2 The legislative proposals provide a unique opportunity for Northamptonshire, to accelerate NHCP ambition as outlined within the Northamptonshire ICS development plan and to build on our Covid system response.

##### **2. Executive Summary**

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##### **2.1 The presentation attached provides the following:**

- Recap on Integrated Care Systems (ICS)
- Northamptonshire ICS journey to date
- Summary of the unique opportunities this brings locally
- Summary of the key elements of the Northamptonshire ICS blueprint and areas of focus
- Moving Northamptonshire ICS to a statutory footing
- What really matters
- Next steps for Northamptonshire delivery to April 2022 including Northamptonshire ICS workstreams and programme milestones up to April 2022

### **3. Recommendations**

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3.1 It is recommended that the Board:

- a) Continue to support the next steps and direction of travel for Northamptonshire ICS delivery to April 2022

3.2 *(Reason for Recommendations)*

- Organisations across Northamptonshire have endorsed the key building blocks for the Northamptonshire ICS design

# Our Integrated Care System

## Our Conversations

**Northamptonshire**  
Health and Care Partnership

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Appendix

**UPDATE: 08 September 2021**

Keeping you informed as we progress on  
Northamptonshire's ICS journey

# Introduction and background

Our Integrated Care System  
Our Conversations

Northamptonshire  
Health and Care Partnership

**In April 2021, Northamptonshire was designated by the NHS as an Integrated Care System (ICS).**

We are one of 42 ICS areas to be created across England, and now government legislation is in progress to give all of these Integrated Care Systems statutory status, most likely by April 2022.

This will formally set out the powers and responsibilities of ICSs to support their populations to live healthy lives and get the care and support they need, when they need it.

## What does this mean for health and care in Northamptonshire?

Here in Northamptonshire, ICS status will allow us to formalise some of the existing joint working arrangements we have successfully developed through NHCP, involving many partners.

It will enable us to simplify the way we work together and improve our ability to make decisions together in the same place.



### WATCH

This short animation from NHS England and NHS Improvement explains more about Integrated Care Systems.



With a **shared ambition** to help our communities thrive, we achieve the **best for everyone.**





- Aligning action between partners to achieve shared purpose of:
  - Improving outcomes for local people and patients
  - Tackling health inequalities
  - Making best use of health and care resources
  - Strengthening contribution to local communities
- Building on NHS Long Term Plan priorities
- Building on experiences of system working during Covid response
- Moving to greater collaboration (not competition) within the NHS
- Closer integration between the NHS and local government

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# What is Integrated care?

## What is integrated care?

Integrated care is about giving people the support they need, joined up across the NHS, local councils, voluntary and community organisations and other partners.

It is about removing any barriers or gaps that exist between different parts of health and care – for example, between hospitals and GP practices, between physical and mental health, or between the NHS and council services.

In the past, these barriers and gaps have resulted in too many people experiencing disjointed care.

**Naomi Eisenstadt, Independent Chair of NHCP and Chair Designate of Northamptonshire NHS Integrated Care Board, explains more about our Integrated Care journey in a series of video blogs.**

Naomi's 'View from the Chair' updates can be found online at [northamptonshirehcp.co.uk/naomis-vlog](https://northamptonshirehcp.co.uk/naomis-vlog)

### Update 1 – July 2021

- An introduction to the Integrated Care System (ICS)
- How our ICS will build on the successful partnership work that's already happening in Northamptonshire
- Latest progress with government legislation on Integrated Care Systems and what this means
- What the changes will mean for health and care staff, as well as the people of Northamptonshire
- What we are doing now to get ready for the move to ICS

### Update 2 – September 2021

- Naomi's appointment as Integrated Care Board Chair Designate
- The role of the Integrated Care Board and Integrated Care Partnership within the ICS





# Where are we now?

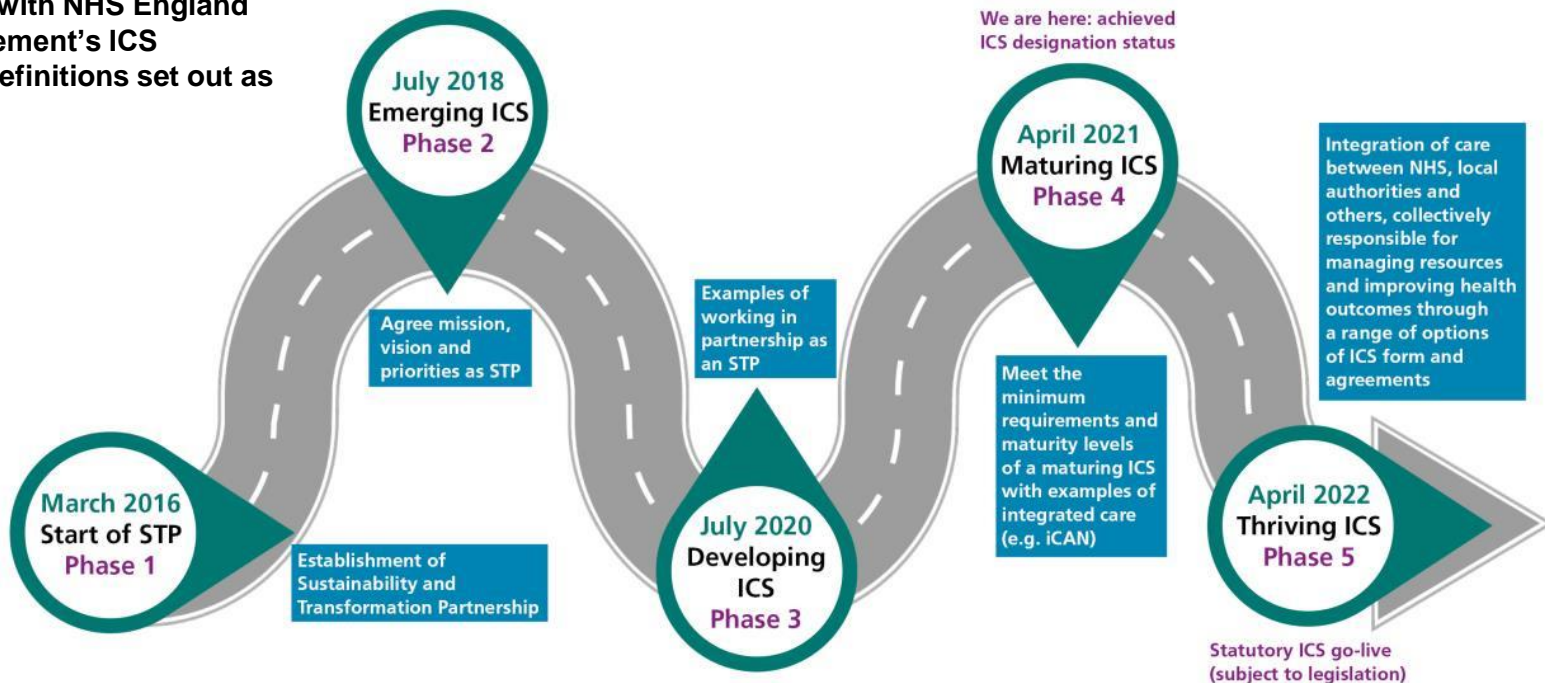
Our Integrated Care System plans are not starting with a blank page. This is a journey we have been on for some time already.

2016	2019	2020	February 2021	March 2021	May 2021
Local councils, NHS organisations and other partners came together in every area of England to form Sustainability and Transformation Partnerships (STPs), setting out proposals to improve local health and care. In Northamptonshire we have been working to develop and deliver these proposals ever since through Northamptonshire Health and Care Partnership.	The NHS Long Term Plan confirmed that every part of England would be served by an Integrated Care System from April 2021. This was described as “the biggest national move to integrated care of any major western country”.	The COVID-19 pandemic presented local health and care services with some of their biggest challenges of the past 70 years, and showed that no individual organisations could tackle these challenges alone. In Northamptonshire, our local services responded by making changes in the space of days and weeks that were previously debated for months or years.	Following feedback on an engagement paper, NHS England and NHS Improvement asked the Government and Parliament to establish ICSs in law and remove legal barriers to integrated care for patients and communities.	Northamptonshire is confirmed as an Integrated Care System by NHS England and NHS Improvement.	We launch ‘Our Integrated Care System, Our Conversations’ to keep health and care colleagues updated on our emerging plans for our future as an ICS and ways to get involved.

# Our ICS road map

This road map highlights Northamptonshire's Integrated Care System journey, with NHS England and NHS Improvement's ICS maturity matrix definitions set out as key milestones.

Our goal is to establish Northamptonshire as a 'thriving ICS' by April 2022, which, subject to legislation, is the point when Integrated Care Systems are expected to become established in law.



# What does this mean for us locally?

- Continuation of NHCP journey over recent years
- NHCP formally recognised as ICS by NHSEI from April 2021
- Unique opportunities within the county include:
  - Creation of two new unitary councils
  - Acute hospital group model
  - NHFT collaborative experience
  - Primary Care Networks
  - Local education, training and research sectors

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## KEY POINT

We already have strong partnership which helps us support to seize this opportunity and really change the way that health and care is planned and delivered in Northamptonshire



# Key elements of the Northamptonshire ICS 'blueprint'

- ✓ A single 'Outcomes Framework' and Integrated Care Strategy (ICS) for the County
- ✓ Empowering clinical teams through collaboration on:
  - Mental health
  - Elective care
  - iCAN
  - Children and young people
- ✓ A focus on key enablers (people, digital, communications, estates, population health management)
- ✓ Delivery tailored locally in our two unitary area places, and at locality team / Primary Care Network level

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## KEY POINT

An Outcomes Framework is about collectively focusing on the data driven population health outcomes that will truly impact the health and wellbeing of people in our county

## Our building blocks



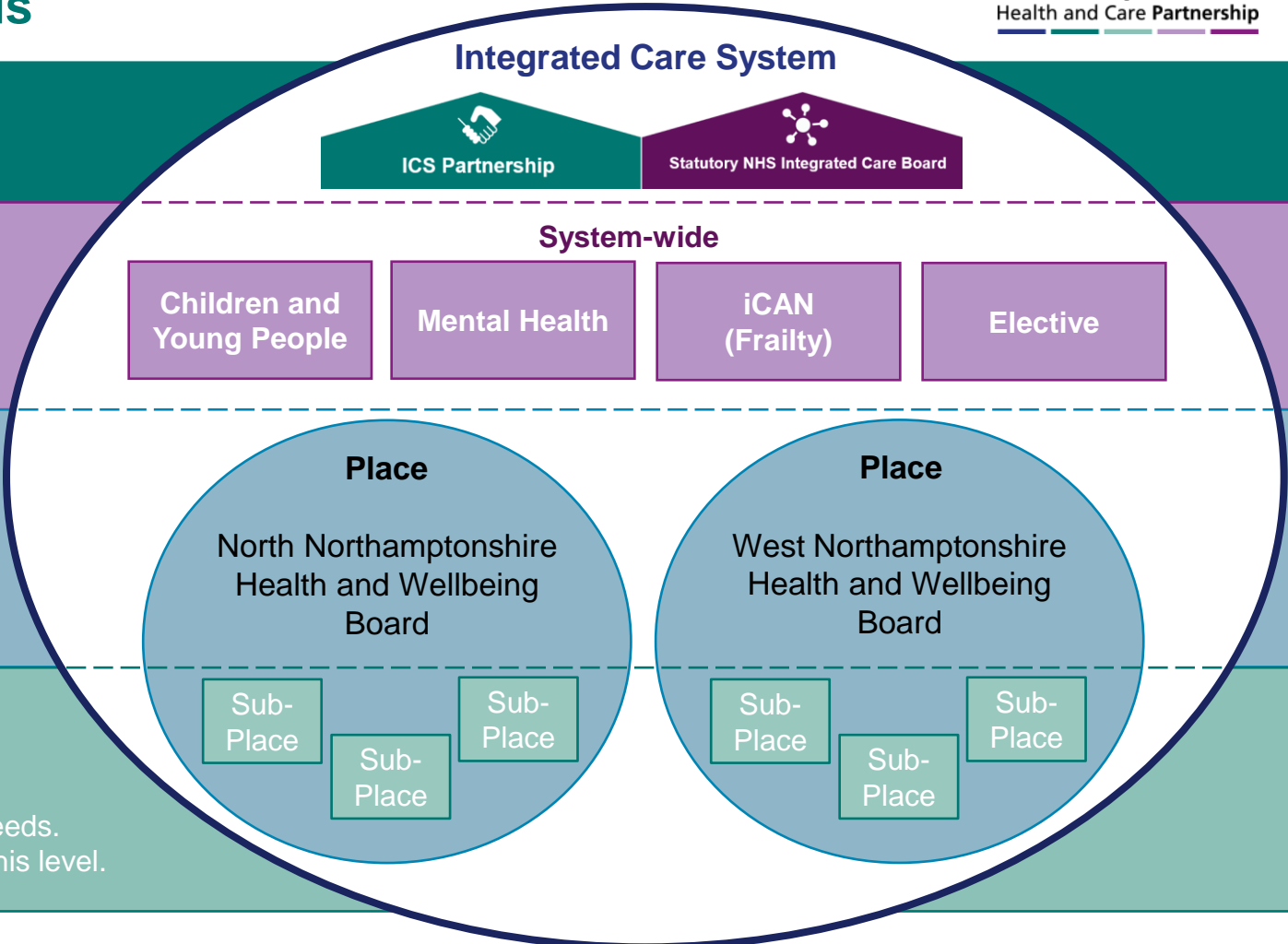
# Our areas of focus

Combined leadership for health and care system

**Collaboratives**  
System-wide service redesign, transformation and delivery (Lead Provider/Alliance)

Oversee **place-based** joint commissioning and delivery

**Neighbourhood (sub-place)** arrangements will be needed, as a basis of effective integration and tailoring of services to local needs. Delivery and business is done at this level.





# The structure: Moving Northamptonshire ICS to a statutory footing

CCGs will be disestablished and new bodies created from April 2022



## A new ICS Partnership

Jointly convened by local government and the NHS as a broad alliance of organisations and representatives to:

- Set the ambition and purpose in terms of outcomes and priorities
- Develop an overarching Integrated Care Strategy



## NHS Integrated Care Board

To bind partner organisations together (commissioner and providers) to:

- Plan to meet population health needs
- Allocate NHS resources
- Ensure delivery and quality of services

Development of full ICS functions will continue to evolve during 2022/23

# What really matters...

- Governance and organisational form at best 'enable', so this is fundamentally about changing clinical practice and behaviour:
  - Common purpose and values
  - Empowering clinical and professional teams to drive improvement
  - Aligning resources to priorities
  - Creating flexible roles, teams and settings
  - Building trusting relationships and behaviours
    - Doing the right thing for patients, our population and taxpayers
- Supporting and developing our people critical to all of the above!

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# Next steps for Northamptonshire ICS delivery

Our journey to April 2022

# Northamptonshire ICS programme workstreams

We have set up workstreams to support us on our journey to April 2022.



# Northamptonshire ICS programme milestones

